Developing a network of Community Hubs

Health and Wellbeing Board

9 March 2021

Introduction and purpose

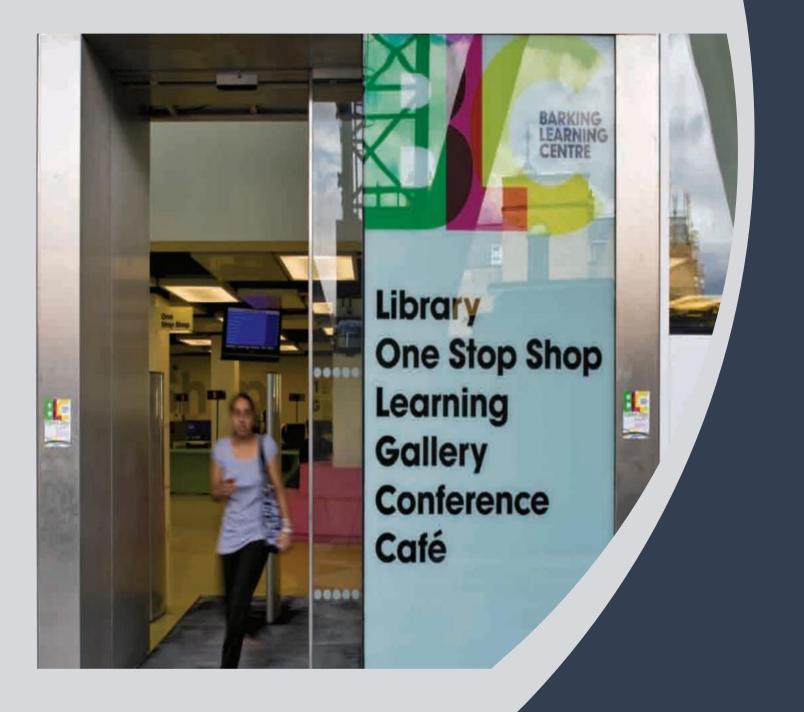
Partners in Barking and Dagenham are committed to building strong relationships with communities and residents and working together to address the key issues and challenges the borough faces. In support of this ambition, we want to put public services at the heart of our communities, through the further development of community hubs.

Building on what exists now - our ambition is to create a network of hubs across the borough. They will be places that make it easy for residents to talk to someone, find support to help themselves, to access a mix of universal, targeted, and statutory services when needed and to facilitate stronger interaction with and between residents, organisations and workforce that promote active citizenship, agency and participation – *a place to go, a place to talk, a place to do*.

These slides set out emerging proposals and a community hub model.

Board is asked to consider and comment on:

- What opportunities do community hubs present for joint working
- How can community hubs support locality working arrangements
- How can partners engage with the programme



Vision

a place to goa place to talka place to do



A network of ward based community hubs...

Welcoming, accessible, safe, multi-purpose place that is recognised and valued by local people



Place to go to tell your story and access a range of universal and targeted information, advice, and services that respond to local needs



Offer spaces, activities and services that are created and designed with residents and community

By establishing a network of community hubs our ambition is to:



Better understand local aspirations and needs and shape services and support to address this



Provide a core information and advice offer and a mix of services delivered side by side with partners



Provide universal and more targeted services that are evidence based



Make it easier to access help to support yourself and be connected to help and support when needed



Facilitate more joined up locality working by networking hubs, alongside social sector/VCSE, schools, health



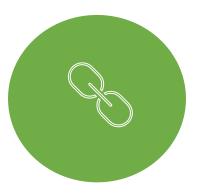
Make better use of assets to facilitate more flexible working

Model will recognise and build on existing work and good practice



Service delivery

- Heathway disability provision to Becontree Hub
- IAPT co-location @ BLC & Dagenham hubs
- Social prescribing platform to connect
- The Source food club @ BLC hub
- Existing community led spaces e.g. Hub@Castlepoint



Collaborative working

- BD-CAN and community Covid support
- Existing locality structures and team working
- Team Around the School
- Community MH neighbourhood proposals



Design led learning

- Early help for families
- Re-imagining adult social care – relationship, learning and design networks
- Thames Ward potential to trial new model of care @
 Sue Bramley Hub and Thames View

And facilitate opportunities to deliver services differently



Active ageing



Parenting & speech & language



Assistive technology show cases



Mental health community model



Dementia pathways & day support



YARM & Youth Work



Primary care clinics/ roadshows



0-5 LD health visiting

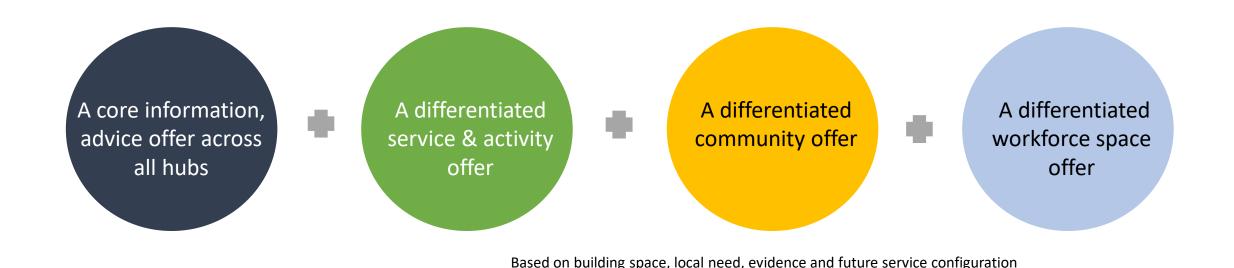


Older adults activities



Workforce / locality team touch-down space

Overview: community hubs will be developed across four core parts



1

Informed by

Evidence about what works & what exists now

Resident and experience led design

Data and insights about local needs and strengths

Delivered through

An iterative and phased design approach – do and learn

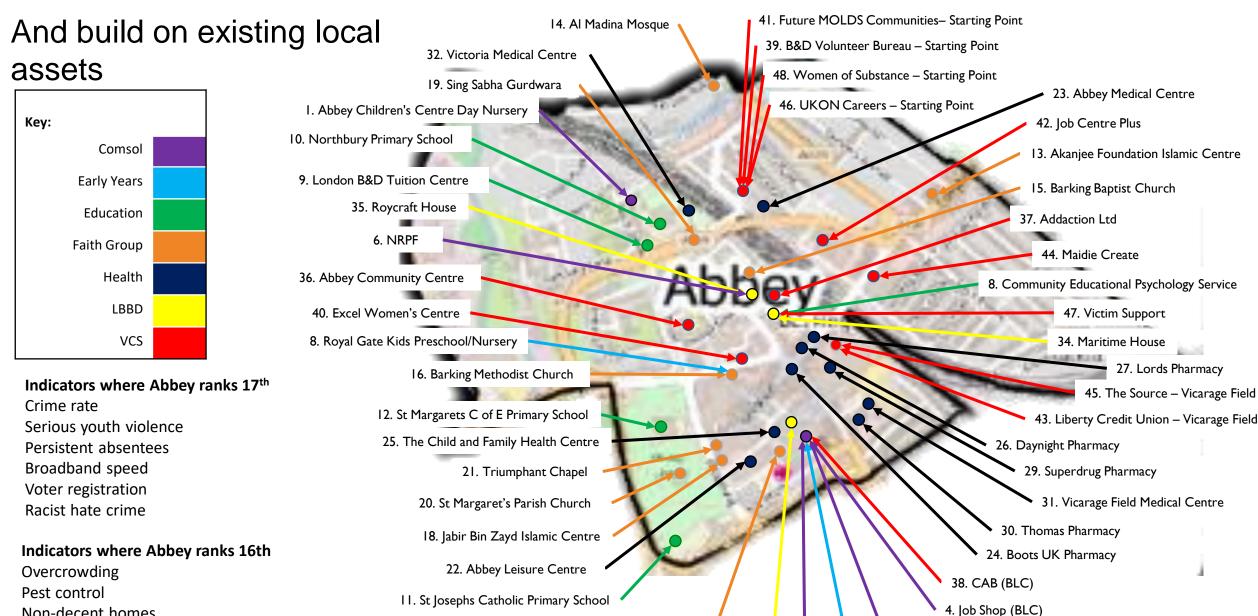
A core information and advice offer consisting of:

- Early years and under 5's offer
- Money and debt
- Jobs and skills
- Housing
- Benefits
- Health and well-being MH and DV
- Online and digital support
- Volunteering
- Reporting a crime
- Accessing food support
- General advice e.g registering with GP

A services and activity offer that varies by hub and will include:

- Welfare support such as housing, debt, benefits, job support and skills development, digital inclusion, food clubs
- Support for children, young people, and family support such as parenting, therapy, contact sessions, drop-in, family group conferencing, youth work
- Age-related and disability support such as memory activities, lunch clubs, active ageing and well-being activities that facilitate connection and address loneliness and isolation
- General enquiries support with accessing services, finding information, completing forms/assessments, online support

Offer **Chadwell Heath** Valence Food bank use (16) Homelessness (16) Housing affordability (16) informed **Parsloes** Housing benefit (16) KS 4 gap & attainment (17) KS 2 attainment (17) Pension credit (16) EETs (16) Excess weight in adults (17) Teenage pregnancy (16) by key Obesity - reception (16) NEETs (16) Racist hate crime (16) Employment with training (16) local Whalebone Access to open space (17) Becontree **Marksgate Hub** Employment with training (17) Premature mortality (17) Chadwell Heath needs Fuel poverty (17) Death rates (16) Heath • Food bank use (17) Homelessness (17) Mayesbrook Housing benefit (17) **Valence Hub** Sustained education after KS4 (16) Domestic abuse (17) Whalebone Domestic abuse (16) William Bellamy Excess weight – adults (16) **Porters Avenue** Premature mortality (16) Housing benefit (15) **Eastbrook Becontree Hub** FSM - KS 2 gap (17) Active library users (17) Eastbrook Longbridge **Mayesbrook Hub** Serious youth violence (16) Non-decent homes (17) Never used internet (16) **Parsloes Hub** Fly-tipping (17) **BLC Hub** Mayesbrook Longbridge Alibon Abbey Teenage pregnancy (17) Abbey Leys Hub Crime rate + racist hate crime(17) Youth unemployment gap (17) Goresbrook Eastbury Serious youth violence (17) JSA / UC claimants (17) Persistent absence (17) • FSM – KS4 gap (16) Gascoigne Over-crowding (16) Cohesion (16) **Dagenham Hub** Non-decent homes (16) KS 2 attainment (16) **Gascoigne Hub** Village Thames Youth unemployment gap (16) Access to open space (17) LD living independently (16) Employment with training (17) **Sue Bramley Hub** Eastbury Goresbrook Fuel poverty (16) River Racist hate crime & cohesion (15) Gascoigne Fly tipping (16) FSM - KS2 (14) Overcrowding (17) Housing affordability (17) **Thames** RTA (16) Persistent absence (14) Death rates (17) • LD living independently (17) Crime rate (16) DV with injury (16) Home ownership (17) Obesity year 6 (16) FSM - KS2 gap (16) Pension credit (17) Access to open space (16) Cohesion (17) Obesity – reception + year 6 (17) Noise complaints (16) Source: Social Press Index 2020



17. Elim Christian Centre

33. Barking Town Hall

2. Barking Learning Centre

6. Playaway Day Nursery

3. Homes and Money Hub (BLC)

Overcrowding
Pest control
Non-decent homes
KS2 attainment
Air pollution
Home ownership
LD independent living

Abbey Assets Map

An emerging framework to guide the further design and development of hubs

Hub network

Level 1: BLC & & spaces Dagenham Level 2: William Bellamy, Marksgate, Porters Community access Community access Level 3: Sue Bramley, Leys, Mayesbrook, Gascoigne, Valence, Becontree, revel Parsloes, Brocklebank

Hub 'offer'

1. Core information & advice offer across all hubs Early & adult Volunteeri Safeguarding & Council tax & Jobs, training, Money & debt education, benefits skills social care libraries General advice Housing & Online & Digital Under 5 / Early OTHER & Health & welle.g. register homelessness Support being LOCAL LED years with GP

2. Differentiated service & activity offer across different hubs

Based on building space, local need, evidence and future service configuration

3. Differentiated community offer across different hubs

Based on building space, local need, and community capacity

4. Differentiated workforce space offer

Based on building space and decisions about future service design

Support pathways

Connection & participation

Support to help yourself

Information, advice & guidance

Specialist services & support

Resident and experience led design

Evidence about what works & what exists now

Data and insights about local needs and strengths

An iterative design approach – do and learn

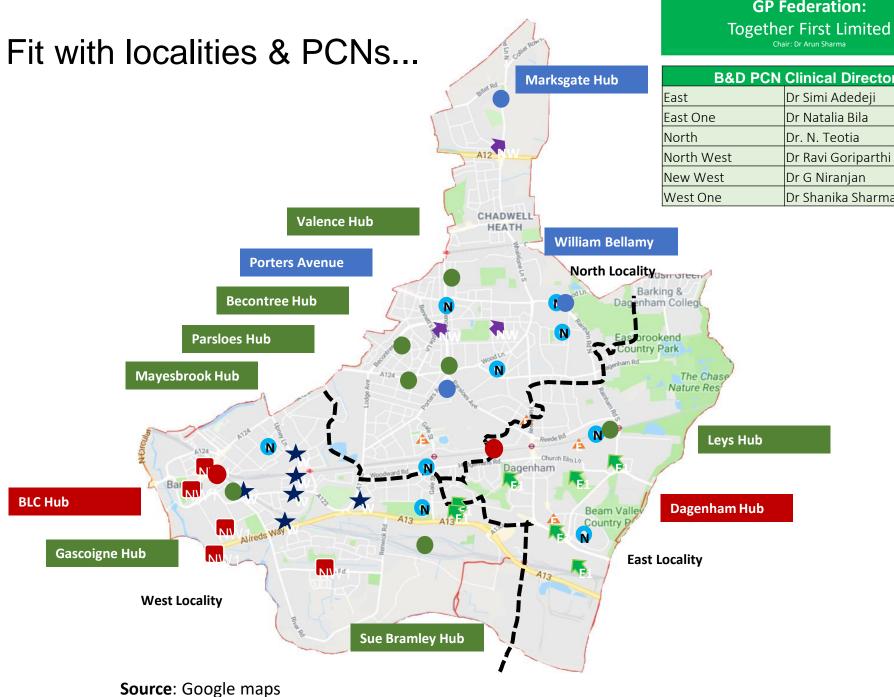
Emerging hub network...

Level	Hubs
Level 1	Barking Learning Centre (BLC) & Dagenham
Level 2	William Bellamy, Marksgate, Porters Avenue
Level 3	Sue Bramley, Valence, Gascoigne, Mayesbrook (specialist children's), Leys, Becontree, Parsloes (+potential community spaces), Brocklebank (development to replace Valence library)

Community spaces and access points

Community hosted spaces & cultural venues including: Hub@Castle Point, Kingsley Hall, Excel Women's Centre, BoatHouse, Future Youth Zone, Hedgecock Centre, Valence Primary Roost, BD Carers, St Chads





GP Federation:

B&D PCN Clinical Directors							
ast	Dr Simi Adedeji						
East One	Dr Natalia Bila						
North	Dr. N. Teotia						
North West	Dr Ravi Goriparthi						
New West	Dr G Niranjan						
West One	Dr Shanika Sharma						

List size 45,669					
Green Lane Surgery	3740				
Dr S Z Haider & Partners	5704				
Dr A K Sharma	987				
Dr A Arif	453				
Five Elms Medical Practice	405				
Gables Surgery	687				
Dr M Ehsan	304				
Dr B K Jaiswal	541				
Dr Prasad (Faircross Health Centre)	243				
	45,66				

Nort	h West PCN; 3 practice List size 32,637	!S
Marks Gate Health Centre	4943	
Tulasi Medical Centre	21062	
Becontree Medical Centre		6632
		32,637

list size 40,489	
Drs Chibber & Gupta	4465
Drs Sharma & Rai	5492
Highgrove Surgery	7961
Dr Ansari & Ansari	8270
The Barking Medical Group Practice	11348
The John Smith Medical Centre	2953
	40,489

West One Primary Care Network; 6 practices

New West PCN: 5 practice List size 30,973	es
Abbey Medical Centre	6949
Dr G. Kalkat	8538
Dr N. Niranjan	4869
Drs John & John	8415
Shifa Medical Practice	2202
	30,973

East Primary Care Network; 4	Practices
Broad Street Medical Centre	6553
Porters Avenue (merged 01.04.2019 with Child & Family)	8898
Church Elm	6204
Halbutt Street Surgery	6779
Child and Family Health	11,024
	39.458

East ON	NE Primary Care Network; 7 List size: 37,134	Practices	
Dr Alkaisy Surgery	1	4	46
First Avenue Surge	ery	Į.	54
Heathway Medica	Il Centre	4	48
Hedgemans rd		Į.	57
Parkview		4	45
St Albans Surgery		8	30
The Surgery (Dr O	la)	3	37

Some next steps

- Engagement with PCN (clinical directors)
- Engagement through Barking and Dagenham Delivery Group
- Community and social sector workshops (March and April)
- Work up opportunities identified for service delivery and establish an agreed prioritised plan
- Finalise a definitive community hub network as the basis for the next 12 months
- Finalise delivery plan for the next 12 months
- Community hubs communication and marketing materials to showcase spaces and opportunities

Questions

Board is asked to consider and comment on:

- What opportunities do community hubs present for joint working
- How can community hubs support locality working arrangements
- How can partners engage with the programme

Appendix 1: High level timeline

	Jan-21	Feb-21 Mar-2	1 Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22
Community Hubs																			
Strand 1: Hub network design and launch																			
Overall hub network model																			
Level 1 - core hubs							Level 1	launch: Ju	ıly 21										
Level 2 - local hubs									Level 2	launch: Se	ptember	21							
Level 3 - local hubs											Level 3	launch: No	vember 2	1					
Level 4 - community access points															Level 4	launch: Ma	rch 22		
Strand 2: Operating arrangements																			
Strand 3: Service delivery & configuration																			
Strand 4: Future governance, ownership, commissioning arrangements																			
Developing new core provision - options					Options	appraisal													
Community design prototype																			
Strand 5: Dispersed Working																			
Town Hall plans agreed																			
Roycraft House vacated. Secure base established																			
Town Hall reconfiguration implementation																			
Dispersed workforce measures																			